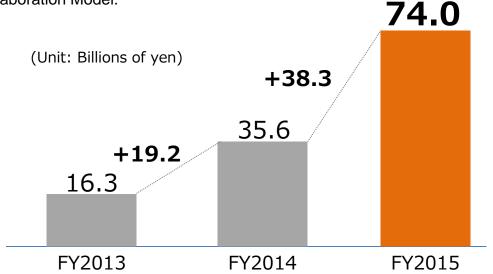
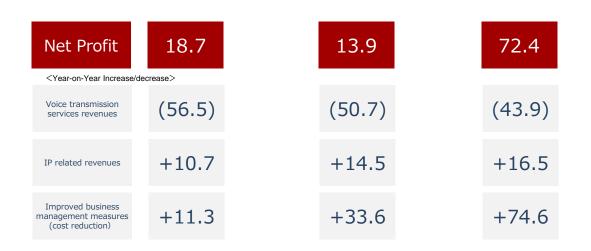
## **FY2015 Financial Results**



## **Operating Income**

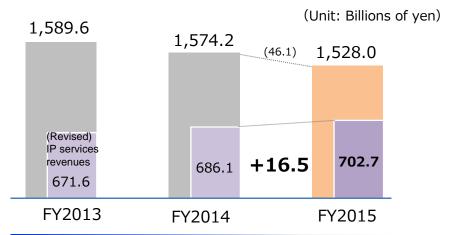
Secured operating income of 74.0 billion yen — more than double the previous year's— due to improved business management operations efficiency, reduced marketing costs associated with the shift to the Hikari Collaboration Model.





## **Operating Revenues**

➤ Although revenues continued to decrease, IP services revenues increased 16.5 billion yen due to the expansion of Hikari services



## **Operating Expenses**

Expenses decreased 74.6 billion yen due to, among other things, the effect of business improvement measures and reduced marketing costs associated with the shift to the Hikari Collaboration Model.

