

Reduction of Interest-bearing Debt

- ▶ FY2015 target: Lower interest-bearing debt balance to approximately 1 trillion yen or less by reducing borrowing by 70 billion yen
- ▶ Medium- to long-term target: Make further efforts to reduce interest-bearing debt balance by 1 trillion yen compared to its historical high (in FY2002), and aim to reach 500 billion yen level

<Interest-Bearing Debt Balance Results and Plans>

Reduce by
1 trillion yen from highest level

