

# Breakdown of Expenses

NTT West reduced costs by 65.0x billion yen from the previous fiscal year. The company has continued to work to eliminate unnecessary expenses since its reorganization.

(Unit: Billions of yen)

	<b>FY 2006</b>	<b>FY 2005</b>	<b>Increase (Decrease)</b>	<b>Percent Change</b>
Personnel	<b>125.2</b>	<b>182.7</b>	<b>△57.4</b>	<b>△31.4%</b>
Non-personnel	<b>1,247.7</b>	<b>1,269.5</b>	<b>△21.8</b>	<b>△1.7%</b>
Depreciation & amortization	<b>443.9</b>	<b>425.1</b>	<b>18.7</b>	<b>4.4%</b>
Loss on disposal of fixed assets	<b>42.3</b>	<b>48.2</b>	<b>△5.8</b>	<b>△12.2%</b>
Taxes and dues	<b>71.6</b>	<b>71.9</b>	<b>△0.2</b>	<b>△0.3%</b>
<b>Total operating expenses</b>	<b>1,931.0</b>	<b>1,997.5</b>	<b>△66.5</b>	<b>△3.3%</b>
<b>Total Expenses</b>	<b>1,974.3</b>	<b>2,039.7</b>	<b>△65.3</b>	<b>△3.2%</b>