

Work to reduce costs in the medium term through comprehensive efforts to achieve efficiency in business operations

- Reduce backyard costs to half of current levels
  - ▶ Step-by-step consolidation of bases, aiming for a one-workbase-per-six-block system in the future
  - ▶ Striving to improve productivity through drastic review of operational processes and working to improve skills through personnel training
  - ▶ Developing systems with complete flow-through characteristics (to automate the flow of business)
- Continuous efforts to limit capital investments — reduce capital investment to under 300 billion yen
  - ▶ Promote comprehensive efforts to reduce procurement costs
  - ▶ Streamline line opening costs by increasing construction projects that do not require the dispatch of NTT employees
  - ▶ Limit new investment though greater sharing of existing facilities